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Congress of the United States House of Representatives

May 11, 2018

Mr. James Hackett President and Chief Executive Officer Ford Motor Company 1 American Road Dearborn, Michigan 48126

Dear Mr. Hackett:

We would like to bring to your attention the severity of the recent supply-chain decision facing Ford's F-150 line, specifically the local impact that the Claycomo Plant closure will have on the greater Kansas City community and some 3,600 hardworking Missourians. Understandably, without the necessary parts, operations of any supply chain would be difficult but we encourage you to keep in mind the effects of any long term and undefined plant closure to our community.

We want to applaud you initial outreach to the affected workers and encourage continued dialogue regarding pay and benefits for all workers, including temporary employees, as this will have an unexpected impact to some of Kansas City's hardest working labor force. With your recent announcement to make the F-150 line one of the few vehicles that Ford plans to continue to produce, we believe it is especially important to install a sense of commitment to the Claycomo employees.

Additionally, we would like to offer our assistance in helping to identify creative solutions to assist your efforts to reopen plant operations in Claycomo. Understanding that this supply chain issue not only affects the greater Kansas City community, but has national economic impact, we ask that you keep us abreast of your long-term strategy to reinstate plant operations and get these hard-working employees back to work as quickly as possible.

Warmest regards,

Emanuel Cleaver, I Member of Congress

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